## Improving Food Insecurity Screening in Children and Adolescents with Type 1 and Type 2 Diabetes

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### **T1D Exchange QI Learning Session**

November 14-15, 2023







# Background

- Families raising a child with diabetes face higher health care costs and are more likely to be food insecure.
- At Rady Children's Hospital San Diego, results from a retrospective review including 806 children and adolescents with T1D or T2D screened for food insecurity (July 2020 to June 2021) showed:
  - 11.3% of T1D (n=701) scored positive for food insecurity
  - 22% of T2D (n=105) scored positive for food insecurity

#### HgbA1c Levels Stratified by Type of Diabetes and Food Insecurity Status at RCHSD

	Negative		Positive	
	T1D (N=621)	T2D (N=82)	T1D (N=80)	T2D (N=23)
HgbA1c				
Mean (SD)	8.04 (2.27)	7.37 (3.24)	8.66 (2.62)	9.40 (2.32)

p-values : T1D= 0.005\*\*, T2D = 0.004\*\*





## Aim Statement

To Increase the percentage of children and adolescents with T1D and T2D screened for food insecurity and documented resources provided for positive screens during diabetes clinic visit from 27% on April 2022 to 50% by May 31, 2023





### Interventions

Standardizing screening performance at 6-month intervals

Obtaining monthly data report on completion of food insecurity screening and resource provision for positive screens

Health Maintenance created in the EMR

Automating assignment of patient-entered questionnaires (PEQ) in English and Spanish to clinical encounters

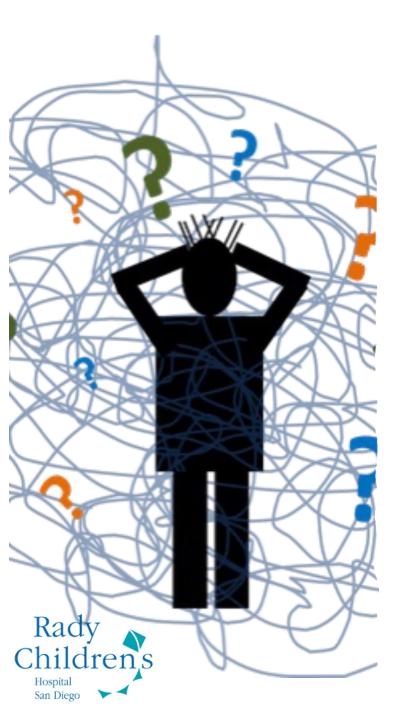
EMR documentation of resource provision

Provider and staff engagement and training

Adding a reminder to the clinic schedule tracker to ensure performance

UC San Diego School of Medicine





## Who should be screened?

EPIC Health maintenance (aka care gaps) is the tool and background process used to identify **who** to screen and **how often** they should be screened

- Who?
  - All **active** patients (seen in the last 3 years or scheduled in the next 6 months)
- Frequency
  - At least every 6 months
  - Recommendation from the food insecurity task force

We want to be mindful of changes to economic circumstances but reduce burden of screening



## Health Maintenance

- Health maintenance runs in the background to calculate when the screening was last completed and when it will be due again
- Hunger Vital Sign (Hager et al. Pediatrics 2009)

Health Maintenance			
Address Topic 🗙 Remove Override 🖌 🖋 Edit Modifiers 🗐 Report 🕻	<u>R</u> efresh		
Торіс	Due Date	Frequency	Date Completed
Current Care Gaps			
COVID-19 Vaccine (1)	Overdue - never done	Imm Details	
Upcoming			
HPV Vaccine (2 - 2-dose series)	Next due on 8/17/2022	Imm Details	2/17/2022 - HPV
Seasonal Influenza Vaccine (1)	Next due on 9/1/2022	Imm Details	2/17/2022 - Influe 10
Asthma Follow-up Intermittent	Next due on 11/4/2022	6 month(s)	5/4/2022 - Mild in 1/
Food Insecurity Screening	Next due on 11/11/2022	6 month(s)	5/11/2022 - DM S
WELL CHILD CHECK REMINDER 3-17 YEARS	Next due on 2/17/2023	1 year(s)	2/17/2022 - Enco 11
Meningococcal Vaccine (2 - 2-dose series)	Next due on 7/16/2025	Imm Details	11/12/2020 - Men
DTaP/Tdap/Td Vaccines (7 - Td or Tdap)	Next due on 11/12/2030	Imm Details	11/12/2020 - Tdap 1(

Health maintenance is used for a variety of screenings, testing, and immunizations

- Patients can be screened for food insecurity using a Patient Entered Questionnaire (PEQ)
  - Removes stigma associated with asking & answering sensitive questions
  - Available in English and Spanish (automatically adjusts based on documented patient language)

### Food Insecurity

For an upcoming appointment with Dr. J Huang on 7/20/2022

\*Indicates a required field.

\*Within the past 12 months, we worried whether our food would run out before we got money to buy more

Often true Sometimes true Never true I don't know I prefer not to answer

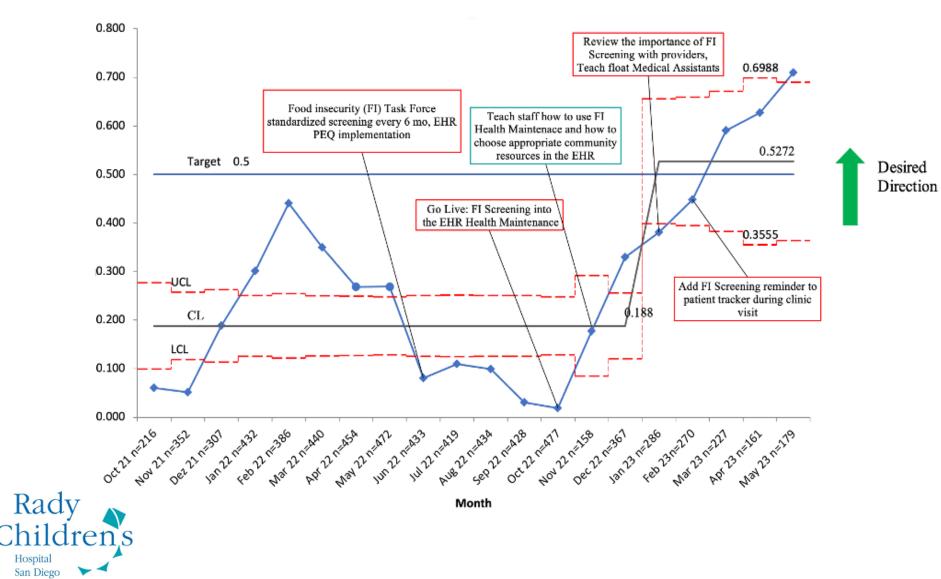
\*Within the past 12 months, the food we bought just didn't last and we didn't have money to get more

Often true	Sometimes true	Nevertrue	I don't know	I prefer not to answer
Onentiac	Joineumes une	Never true	TUOTERIOW	i preter not to answer





### Percentage of children and adolescents with T1D or T2D screened for food insecurity As of May 20



As of May 2023, the percentage of youth with diabetes screened for food insecurity increased by 44% from May 2022 baseline of 27% to 71% (goal of 50%)



## Conclusions

- Application of QI methodology enabled improved food insecurity screening rates at our diabetes center
- Utilizing EMR tools and data collection enabled automation to help standardize food insecurity screening protocols and data tracking Screening success can be potentiated by the EMR

## Next Steps

- Continuous staff education and training to promote sustainability
- Collaboration with RCHSD Food Navigation Program
- Use the same approach to screen for other SDOH (transportation, housing) Rady hildrens Hospital



# Thank you!

#### RCHSD Diabetes Clinic QI Team

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#### RCHSD Diabetes Clinic Medical Assistants Norma Rodriguez Rocio Padilla Melissa Magadan Alexia Sandoval Cinthia Perez Juliana Perez

#### RCHSD Food Insecurity Task Force

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<u>RCHSD Care Redesign Department</u> <u>Food Navigation Pilot Program</u> Dr. Kari Caretaire

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### Establishing Social Determinants of Health Screening to Improve Pediatric Diabetes Patient Outcomes

Blake Adams, BSN; Margaret Shepherd, BS; Fatina Caldwell-Jones, DNP; Grace Nelson, MD;

University of Tennessee Health Science Center and Le Bonheur Children's Hospital





## Introduction

- Our mission at Le Bonheur Diabetes Clinic is to partner with families and support them in finding ways to best manage their diabetes care.
- Despite the existing research correlating social factors with suboptimal glycemic control, our clinic had not been screening for Social Determinants of Health (SDOH) in our diabetic patient population.
- Our AIM was to screen 10% of our total patients with type 1 and type 2 diabetes for Social Determinants of Health based on a set of specific criteria from June 2023 through August 2023.





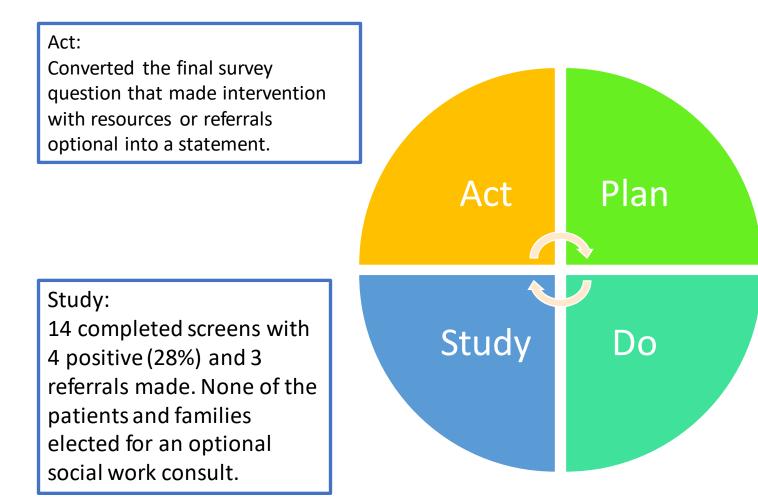


- Met bimonthly with a multidisciplinary team to establish screening parameters. We decided to focus screening on patients who had been diagnosed for at least 6 months and also had an A1C greater than 9.5%, a lapse in care for at least 6 months, or their anniversary of diagnosis date within 3 months of their appointment.
- Items explored included food insecurity, transportation barriers, household financial strain, social isolation, and both physical and mental/emotional abuse.
- Partnered with University of Michigan and utilized their "Partner's in Care" surveys.
  - Surveys for 0–10-year-olds were filled out by the caregivers.
  - Surveys for 11–17-year-olds were filled out by the patients.





## PDSA Cycle 1



#### Plan:

Met with multidisciplinary group to establish SDOH screening guidelines.

Met with staff to consider clinic flow and determine survey administration process.

#### Do:

The Medical Student screened 2 providers' schedules for 2 weeks ahead of time and gave the list to our clinic scheduler.

The scheduler created folders with age-appropriate surveys and gave them to our Medical Assistant for distribution during check-in. Surveys were placed in a basket for the Medical student to review.

Children's Hospital



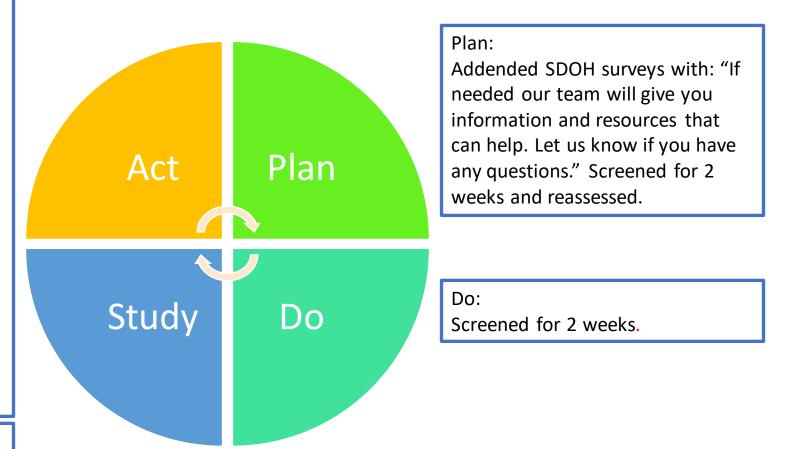
#### Act:

Added a "Provider Only" section to the survey to allow for document of interview (referral made or resource offered).

Added resource handouts to our online shared drive as well as hard copies to our clinic resource center, so clinical staff had access in case of SW unavailability or a resource-only request from patient or family.

Reminded providers to clearly chart resources given in EMR.

Study: 19 completed screens with 12 positive (63%). 10 referrals made.





## PDSA Cycle 3

#### Act:

Reminded providers to fill out "Provider Only" section on surveys and reminded staff to prompt families to complete surveys.

Added a list of available resources to survey to pique interest, encourage honesty, and reduce hesitancy.

#### Study:

19 completed surveys with 6 positive (31%) and 5 referrals made.



#### Plan:

Added "Provider Only" section to survey to document referral vs. resource offered.

Added resource handouts to our online shared drive as well as hard copies to our clinic resource center, so clinical staff had access in case of SW unavailability or a resource-only request from patient or family.

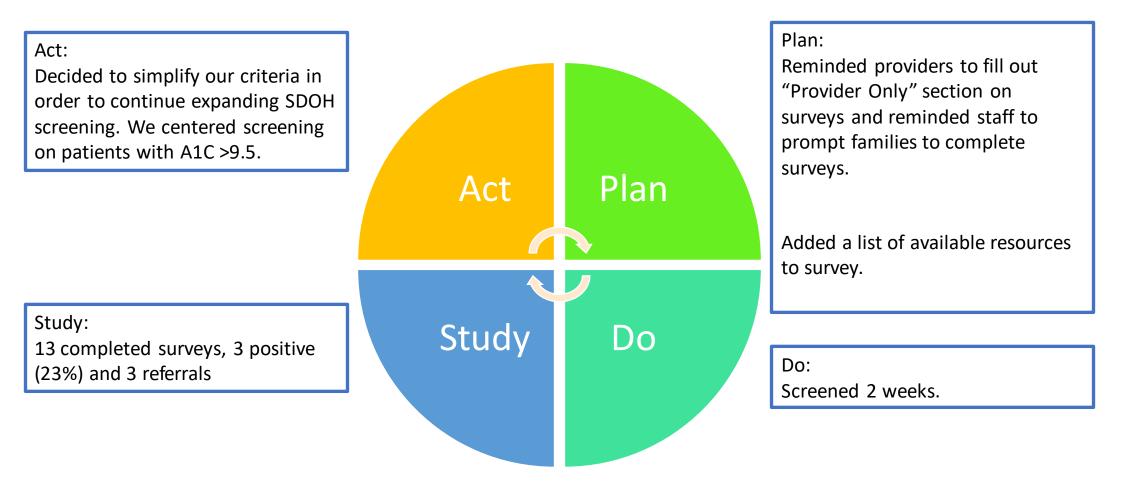
Reminded providers to clearly chart resources given in EMR.

Do: Screened for 2 weeks.





### PDSA Cycle 4





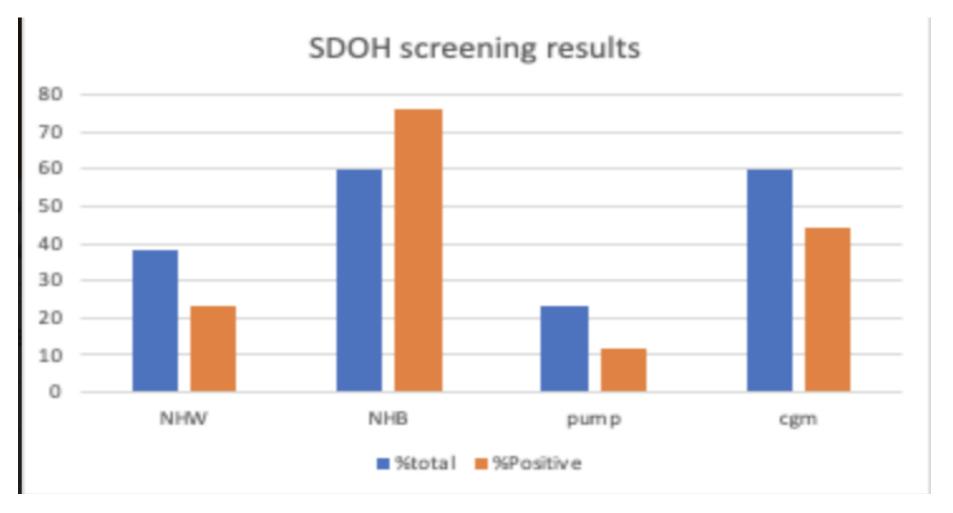
### Results

- We successfully increased our clinic's SDOH screening rate from 0% to approximately 4.3%.
- 51.6% of eligible patients completed screens.
- 38.5% of completed screens were positive.
- 84% of patients that screened positive were offered social work referrals and/or appropriate resources.





### SDOH results based on Race and Technology Use



Le Benheur Children's Hospital

## Data collected from SDOH Screening



#### REASON FOR NOT COMPLETING SCREEN

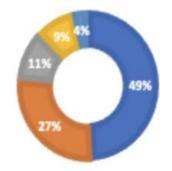
No show to appt.

■ Cancelled appt.

Rescheduled appt.

Screen not administered

Incomplete screen returned





## Conclusion

• Though we did see an improvement in our SDOH screening for our Type 1 and Type 2 diabetes patients, we haven't reached our goal rate of 10%.

• While we are anticipating an EMR transition that will support annual survey administration, we will focus on screening patients with an A1c over 9.5%.







- Hershey, Jennifer A., Jennifer Morone, Terri H. Lipman, and Colin P. Hawkes. "Social Determinants of Health, Goals and Outcomes in High-Risk Children With Type 1 Diabetes." *Canadian Journal of Diabetes* 45, no. 5 (July 2021): 444-450.e1. <u>https://doi.org/10.1016/j.jcjd.2021.02.005</u>.
- Sokol, Rebeccah L., Mehdipanah, Roshanak, Bess, Kiana, Mohammed, Layla, and Miller, Alison. "When Families Do Not Request Help: Assessing a Social Determinants of Health Screening Tool in Practice." *Journal of Pediatric Healthcare Partners Volume 35, Issue 5, P471-478, (September 2021).* <u>https://doi.org/10.1016/j.pedhc.2021.05.002</u>.







# Screening for Social Determinants of Health in Adults with Diabetes

Ruth S. Weinstock MD PhD, Beth Wells MSN RN, Jamie Romeiser PhD, MPH, Emilie Hess MS, Joseph Erardi BS.

November 14, 2023

**Goal:** To improve diabetes outcomes by identifying and addressing social needs.

**Objectives:** 

1. To screen for social determinants of health (SDOH) at routine visits

2. To provide resources and social worker support for those who have material needs.

Future: To determine if there is resolution/reduction in social needs and improved diabetes outcomes after referring adults with identified needs to our clinic social worker.

### **Methods**

- Population: Adults with T1D and T2D with visits from August 2022-April 2023.
- SDOH: 8 questions related to food, housing, finance, and transportation insecurities asked at routine medical visits by LPN.
  - Positive screen: defined as a (+) response to any SDOH question.
- Adults with an identified need (+ screen): offered referral to clinic social worker.
- Demographic & clinical characteristics obtained from EMR.
  - Differences in characteristics were assessed by type of diabetes (Fisher Exact Test or Chi Square)
- Predictors of Social Work referral acceptance in adults with (+) SDOH screen assessed using exploratory multivariable logistic regression.

### **Cohort Characteristics**

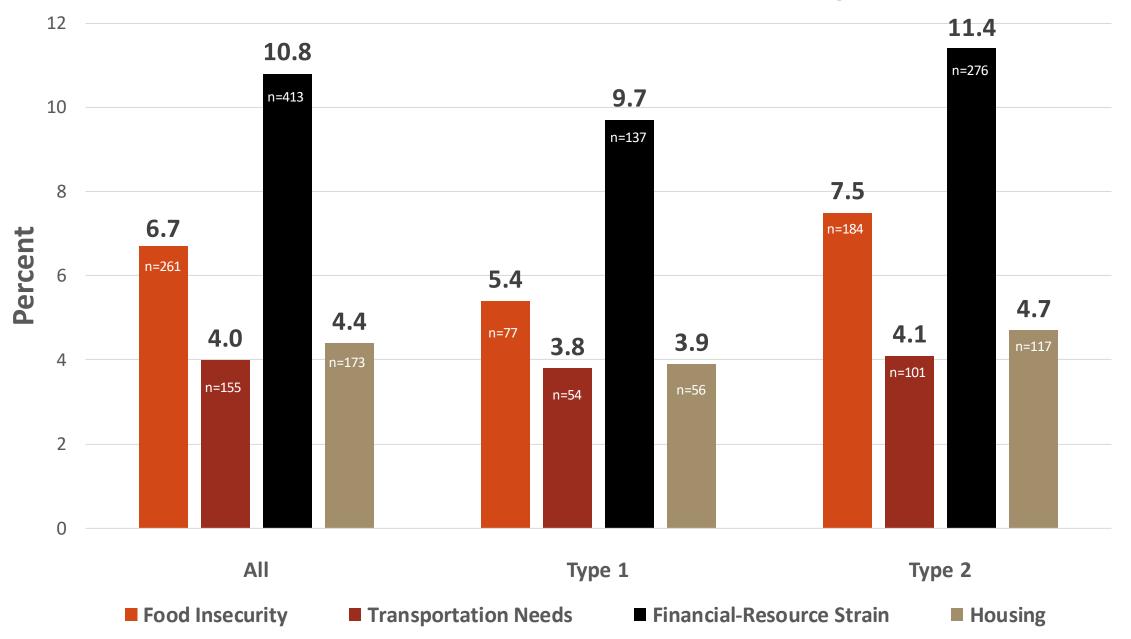
	All (%) [n=4704]	Type 1 (%) [n=1659]	Type 2 (%) [n=3045]
Screened	83.2	86.4	81.4
Age (Years, Median)	58	41	63
Female	51.8	49.2	53.3
African American	13.1	5.7	17.4
White	79.2	90	73.0
Private Insurance	39.3	57.9	28.5
Medicaid Insurance	17.4	20.9	15.3
Medicare Insurance	42.0	19.7	54.9
CGM Use	53.5	83.6	36.1
Pump Use	21.0	53.6	2.2

### **Results**

Majority who screened positive had >1 material need	<ul> <li>13.4% (n=192) T1D screened (+) (vs T2D 16.0% (n=396, p=0.03)</li> <li>T1D with (+) screen, 56.2 % (n=108) had &gt;1 material need [vs T2D 60.4 % (n=239)]</li> </ul>
African Americans were more likely to screen positive than Whites	<ul> <li>T1D: 31.7% AA (n=26) vs. 12.2% White (n=158; p &lt;.0001)*</li> <li>T2D: 24.2% AA (n=104) vs 13.6% White (n=246; p&lt;.0001)*</li> </ul>
Adults with public (Medicare/Medicaid) insurance were more likely to screen positive than those with private insurance	<ul> <li>T1D: 8.0% Private Insurance (n=66) vs. 21.0% Public Insurance (n=122) screened SDOH (+)(p&lt;.0001)**</li> <li>T2D : 10.7% Private Insurance (n=75) vs. 18.2% Public Insurance (n=316) screened SDOH (+)(p&lt;.0001)**</li> </ul>
Adults not using a pump were more likely to screen positive than those using a pump	<ul> <li>T1D: 17.1 % vs. 10.2 % not using (n=114) vs using (n=78) pump therapy screened SDOH (+) (p&lt;.0001)**</li> </ul>
	* FISHER EXACT TEST. ** CHI SOUARE

\* FISHER EXACT TEST, \*\* CHI SQUARE

### Percent of Adults with Positive Screen by Social Need



### Social Work Referrals for T1D Adults with ≥1 Material Need

25.5% accepted referral to social work: similar percent by sex, race, ethnicity, age, and CGM and pump use.

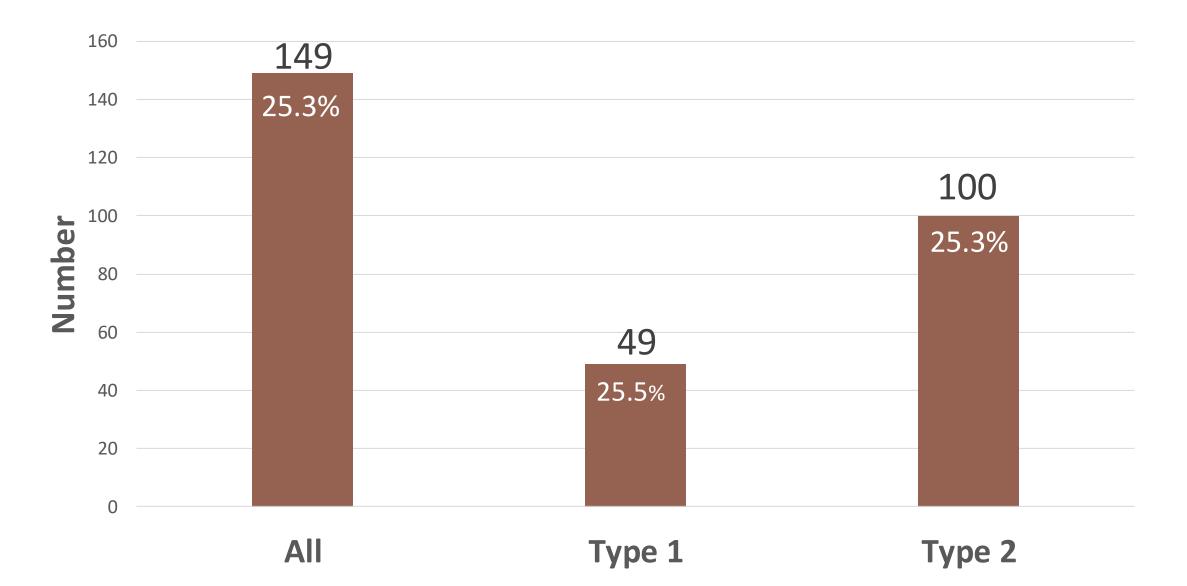
77.6% who accepted a referral to SW had > 1 social need.

Those with public insurance were 3.04 times as likely to accept a referral compared to those with private insurance (p=.01).

Adults with transportation needs were 2.29 times more likely to accept a referral compared to those who did not (p=.02).

Those with housing needs were 2.23 times more likely to accept a SW referral compared to those who did not (p=.03).

### Acceptance of Social Work Referral in Adults with (+) SDOH Screen



### **Conclusions**

Material needs are common in adults with diabetes. *Next steps:* 

Improve screening (offer confidential screening) and reduce barriers to acceptance of social work referral

Improve accessibility of social worker at the time of the visit, acceptance of referrals and provision of needed resources

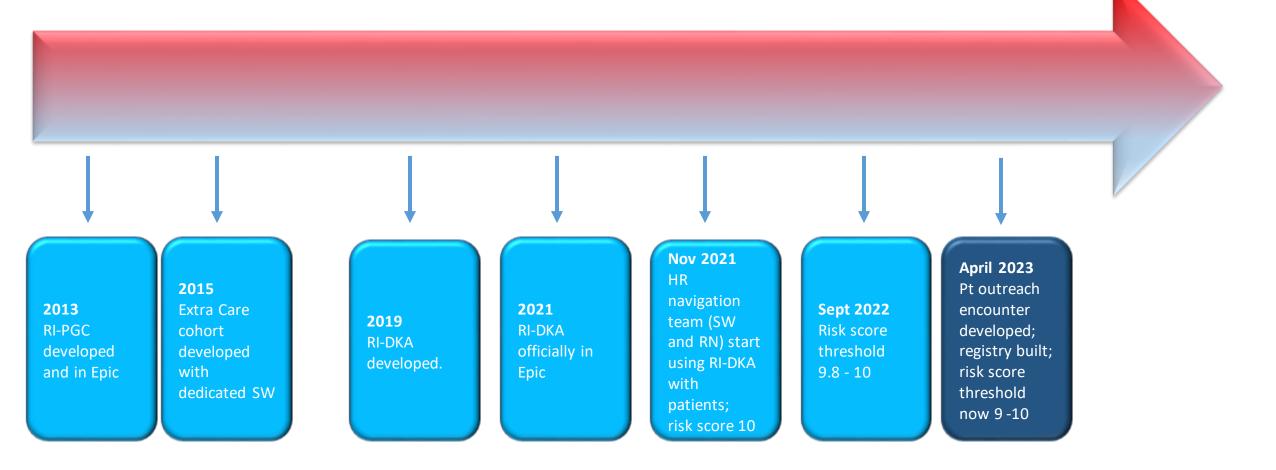
Determine if those who accepted social work referrals had a subsequent reduction in social needs and improvement in outcomes (A1c, CGM metrics, PHQ).

# REACH Registry: Using EMR-Based Tools To Improve Outreach Services

Selorm Dei-Tutu MD, MPH, Rebecca Butler LMSW, Amelia Martinez RN, BSN, Kelly Timmons RN, BSN, Meghan Craven MD, MPH. Texas Children's Hospital / Baylor College of Medicine



## Background



### **RI-DKA Score**

> Clin Diabetes. 2022 Spring;40(2):204-210. doi: 10.2337/cd21-0070. Epub 2022 Apr 15.

### An Automated Risk Index for Diabetic Ketoacidosis in Pediatric Patients With Type 1 Diabetes: The RI-DKA

David D Schwartz<sup>1</sup>, Rosa Banuelos<sup>2</sup>, Serife Uysal<sup>3</sup>, Mili Vakharia<sup>3</sup>, Kristen R Hendrix<sup>34</sup>, Kelly Fegan-Bohm<sup>3</sup>, Sarah K Lyons<sup>3</sup>, Rona Sonabend<sup>3</sup>, Sheila K Gunn<sup>3</sup>, Selorm Dei-Tutu<sup>3</sup>

Affiliations + expand

PMID: 35669298 PMCID: PMC9160557 DOI: 10.2337/cd21-0070

Free PMC article

Score	Category
-3.5 – 2	Low risk
2.5 – 6.5	Medium risk
7 – 10	High risk
10.5 – 14	Very high risk



Changed In	Last 3 Months	
Value	Factor	Last Changed
1	Number of DKA Encounter in Past 2 Years	🔊 8 days ago
11.5% 🔨	Hemoglobin A1c	🔊 8 days ago

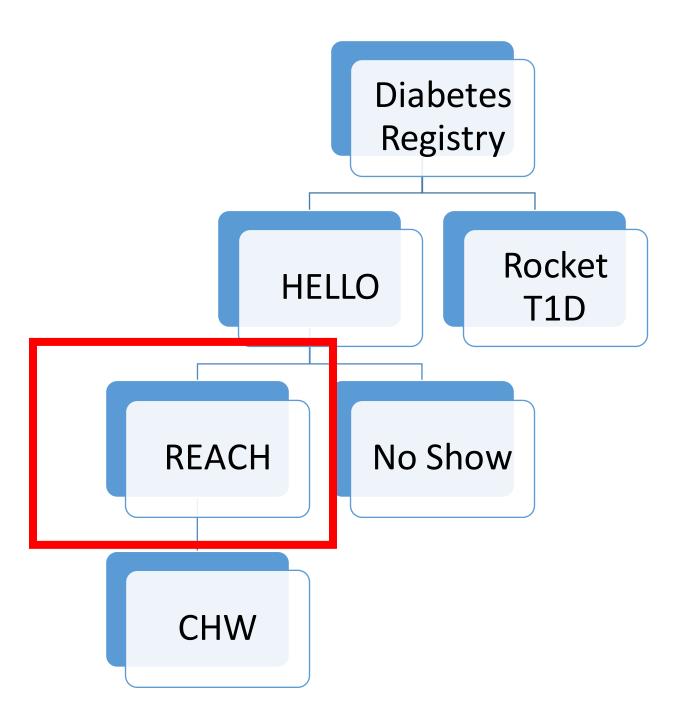
#### Additional Factors

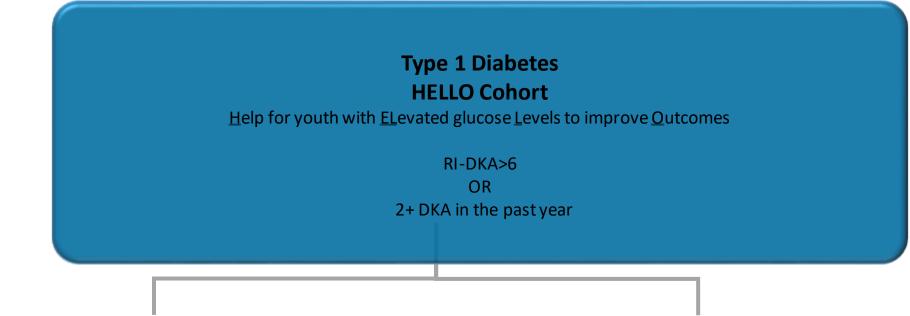
Value	Factor	Last Changed
Yes	Patient is on Public/Self Pay/Charity	5 years ago

### Interventions

- 2-week post DKA follow up by phone
- Monthly check ins via phone calls
  - Facilitate diabetes education
  - Facilitate prescription management
  - Facilitate psychosocial care
- In-person check-ins during clinic appointments
  - Pre-visit planning w/ passport
- Appointment reminders and facilitate transportation

			Provider:		
Appointment Time: _		Patient Label:			
	Diabe	etes Clinic Ch	ecklist		
	To be Done today:	Completed today:			
Lipid Panel:					
TSH:					
Micro-albumin:					
Retinal Exam:			Last Retinal Exam:		
Flu Vaccine:					
Psychology:			PHO-9 DKA		
PHQ- 9:			Score: Risk Score:		
Depression/sui	ut/distress/non-ac cidal ideation curity (Transporta rance lult care/college		□ Please See Provider First		





#### Type 1 Diabetes REACH Cohort

**REsources And Care to improve Health outcomes** 

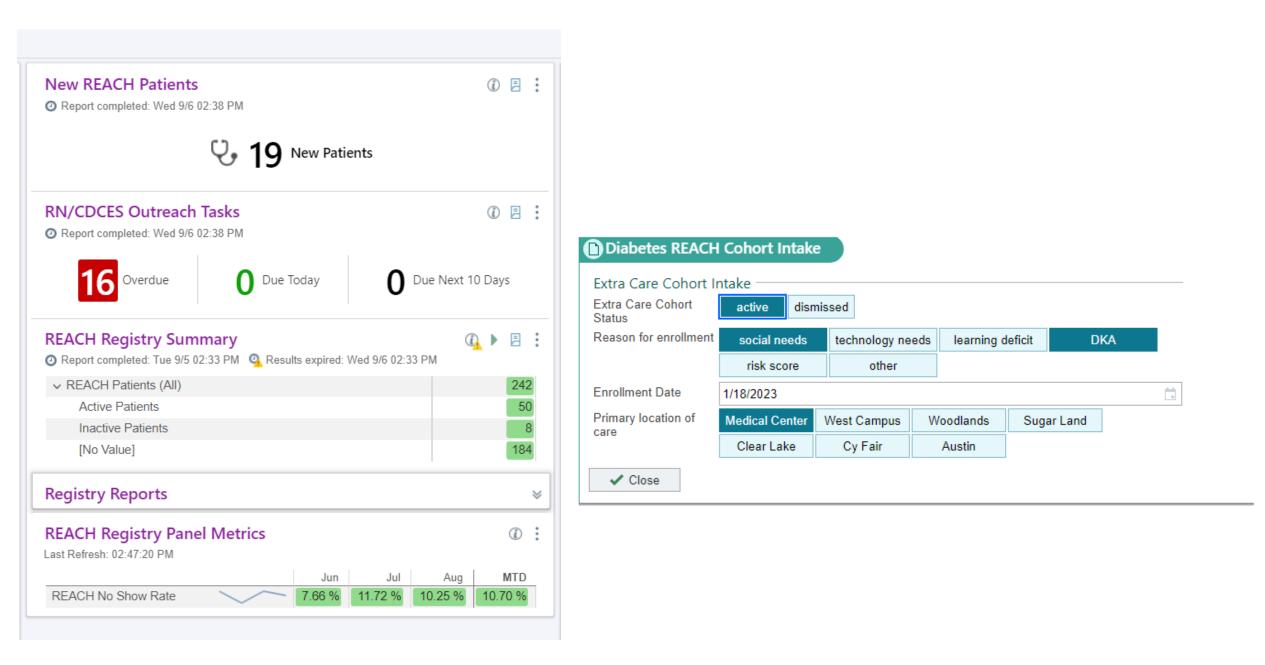
RI-DKA >9 plus 2 Years from Diagnosis OR RI-DKA >6 plus DKA in past year (365 days) plus 1 year from Diagnosis OR 2 or more DKA in past year (365 days)

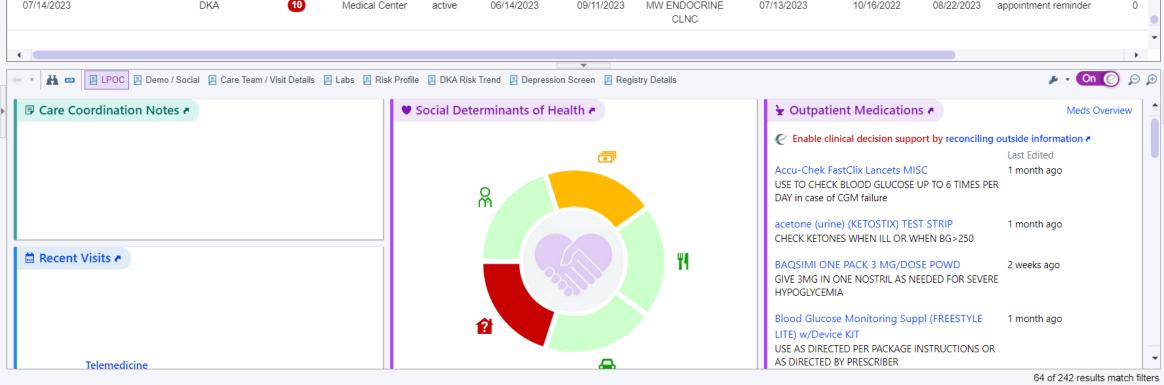
regardless of risk score and date of diagnosis

### Type 1 Diabetes

#### **No Show Cohort**

RI-DKA >6 OR 2+ DKA in past year (365 days) PLUS No show in past 6 months AND No appointment in next 6 months





#### Diabetes REACH Cohort: All Patients [25297297] as of Tue 9/5/2023 2:33 PM

📂 Chart 🖓 Encounter 🔹 🖾 Communication 🔹 🐼 Synopsis 👗 Results Review 🎘 Place Orders 🔸 Questionnaire Series 🔹 🚷 Research Studies

Detail List Explore DKA Risk Summary Enrollment Dismissal Status Documented Time This Month Primary Location Total Patients Next Appt Dept

Re-run Report SW Next RN/CDE Next Next Endo Appt RN/CDC Enrollment Date Next Endo Appt Monthly Outreach Enrollment Reason DKA Risk Score Location Status Last Endo OV Last DKA Past 12m Last Outreach Outreach Outreach Dept Time This N 10 Scroll to selected row 06/05 **WW ENDOCRINE** DKA Medical Center 05/24/2023 07/12/2023 07/05/2023 active 08/28/2023 appointment reminder 0 CLNC 9.9 07/05/2023 08/01/2023 Medical Center 04/17/2023 10/25/2023 MW ENDOCRINE 08/16/2023 07/18/2023 0 social needs active visit CLNC questions/concerns 9.8 07/12/2023 06/08/2023 DKA Medical Center 06/12/2023 09/13/2023 MW ENDOCRINE 07/28/2023 10/30/2022 06/06/2023 active monthly outreach 0 CLNC 10 07/14/2023 DKA Medical Center 06/14/2023 09/11/2023 MW ENDOCRINE 07/13/2023 10/16/2022 08/22/2023 appointment reminder 0 active

🞬 🕐 🗙

MW - Next Endo Appt

C Refresh Selected Select All

Diabetes REACH	I Phone				1	t †
REACH Outreach —						
Outreach topic	appointment assistance	visit questions/concerns	return call	form processing		
	appointment reminder	monthly outreach	referral	refill request		
	2 wk DKA follow up					
Diabetes Managem	ient				_	
Overall feeling	well not well					
Diabetes management since last visit	good fair	frustrating difficult				
How do you get your insulin?	pump shots					
Do you have enough insulin supplies for the month?	yes no					
Do you have enough testing supplies for the month?	yes no					
Are you taking short acting insulin as recommended?	yes no	sometimes				
Are you taking long- acting insulin as recommended?	yes no	sometimes				
Who is supervising/giving long-acting insulin on the weekends?	guardian self	sibling family	friend o	ther		
Are you on CGM?	yes no					
How has it been going?	good	fair technic	al problems			
Do you visit the school nurse?	yes no	sometimes				
Referrals					_	
Referral(s) made	yes no					
Time/Follow Up —						
Social Work						
SW time spent with patient/care coordination	30					

utilizing school nurse       home environment       Rx financial assistance       troubleshooting technology         DKA assessment goal       refill request       camps       school orders/accommodations         referal to CDCES       referral to dietitian       mental health referral       coordination to other clinic         school nurse contact       insurance assistance       transition/adult care       financial counseling         medicaid resources       form completion       SDOH referral       transportation assistance         parking assistance       referral to other clinic       school nurse contact       financial counseling         medicaid resources       form completion       SDOH referral       transportation assistance         referral to adietitian       mental health referral       coordination to other clinic       school nurse contact         mental health referral       coordination to other clinic       school nurse contact       financial counseling         medicaid resources       form completion       SDOH referral       transportation assistance         parking assistance       insurance assistance       increase A1c       increase A1c         met with high risk RN       met with high risk SW       met with dietitian       met with CDCES         no DKA 6 months       no DKA 7-12 months       advised family/patie	Care Management							
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school nurse contact       insurance assistance       transition/adult care       financial counseling         medicaid resources       form completion       SDOH referral       transportation assistance         parking assistance       school orders/accommodations       referral to CDCES       referral to dietitian         mental health referral       coordination to other clinic       school nurse contact       financial counseling         mental health referral       coordination to other clinic       school nurse contact       financial counseling         medicaid resources       form completion       SDOH referral       transportation assistance         parking assistance       insurance assistance       SDOH referral       transportation assistance         parking assistance       insurance assistance       sDOH referral       transportation assistance         parking assistance       insurance assistance       increase A1c       increase A1c         met with high risk RN       met with high risk SW       met with dietitian       met with CDCES         no DKA 6 months       no DKA 7-12 months       advised family/patient on diabetes home mgmt       no EX visit         ordered supplies/refills       referral to community resource/agency       transportation/parking       use CGM more than 509         with tat Visit       no DKA <3 months		DKA assessment goal	refill request	camps	school o	rders/accom	modations	
medicaid resources       form completion       SDOH referral       transportation assistance         parking assistance       camps       school orders/accommodations       referral to CDCES       referral to dietitian         mental health referral       coordination to other clinic       school nurse contact       financial counseling         medicaid resources       form completion       SDOH referral       transportation assistance         parking assistance       insurance assistance       transportation assistance         parking assistance       insurance assistance       increase A1c         parking assistance       insurance assistance       increase A1c         patient's visit kept       completion/review of labs       decrease A1c       increase A1c         met with high risk RN       met with high risk SW       met with dietitian       met with CDCES         no DKA 6 months       no DKA 7-12 months       advised family/patient on diabetes home mgmt       no ER visit         ordered supplies/refills       referral to community resource/agency       transportation/parking       use CGM more than 509         attended mental health appointment       advised family/patient on diabetes home management       referral to interdisciplinary team member       reviewed get		referral to CDCES	referral to dietitian	mental health refe	erral coordina	tion to othe	r clinic	
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advocacy for patient		advocacy for patient						
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time spent with ent/care	SW next outreach date	(					Ċ	
time spent with ent/care dination	RN/CDCES							
time spent with ent/care dination next outreach date	RN/CDE time spent with patient/care coordination						(a)	

## Conclusions and Future Directions

- Epic tools can be leveraged for population health management
  - Track REACH specific outcomes through our internal QI data application
- Community Health Worker as an extension of the Extra Care team, focus on 5 goals:
  - Improve **appointment management** and **communication** with the care team
  - Increase access to healthy food options
  - Navigate current barriers to access in **diabetes technology**
  - Apply for **public benefits** and patient assistance programs
  - Identify adult insurance plan for transition and schedule with an adult care provider

## Acknowledgements



- Extra care team
- Kelly Timmons, BSN, RN
- Helmsley Diabetes Care Innovation Award (G-2206-05307)

THE LEONA M. AND HARRY B. HELMSLEY CHARITABLE TRUST

## To Contract or Not to Contract?: Paying for NICH to Address the Social Drivers of Diabetes Outcomes

Michael A. Harris, PhD

David V. Wagner, PhD

Samantha Barry-Menkhaus, PhD

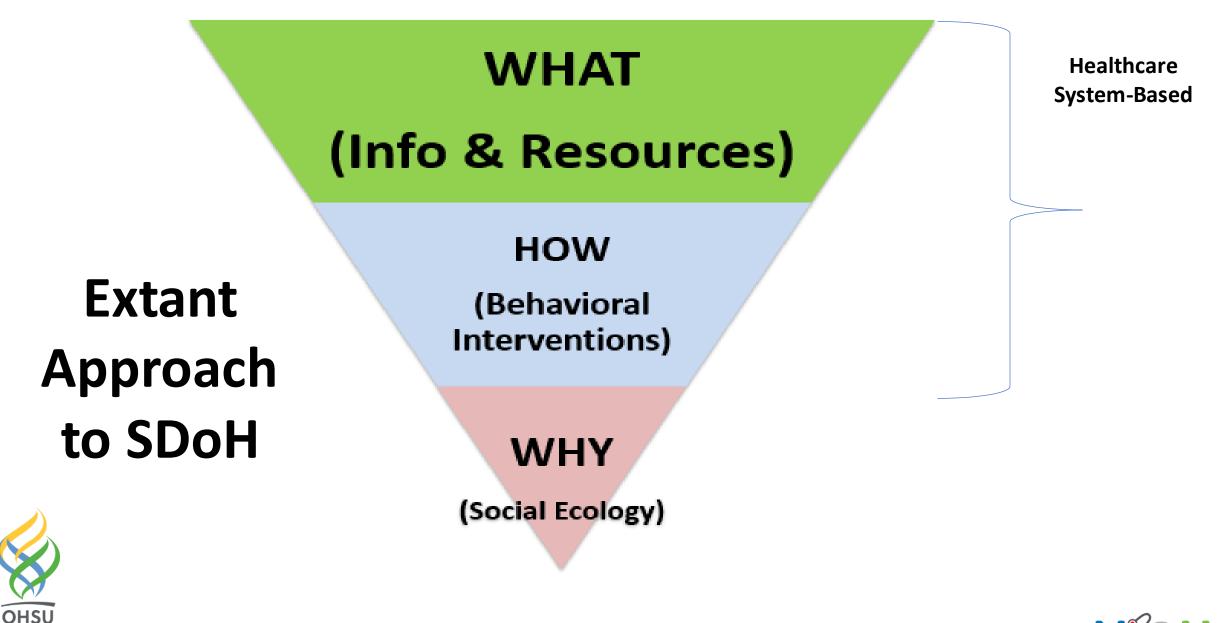




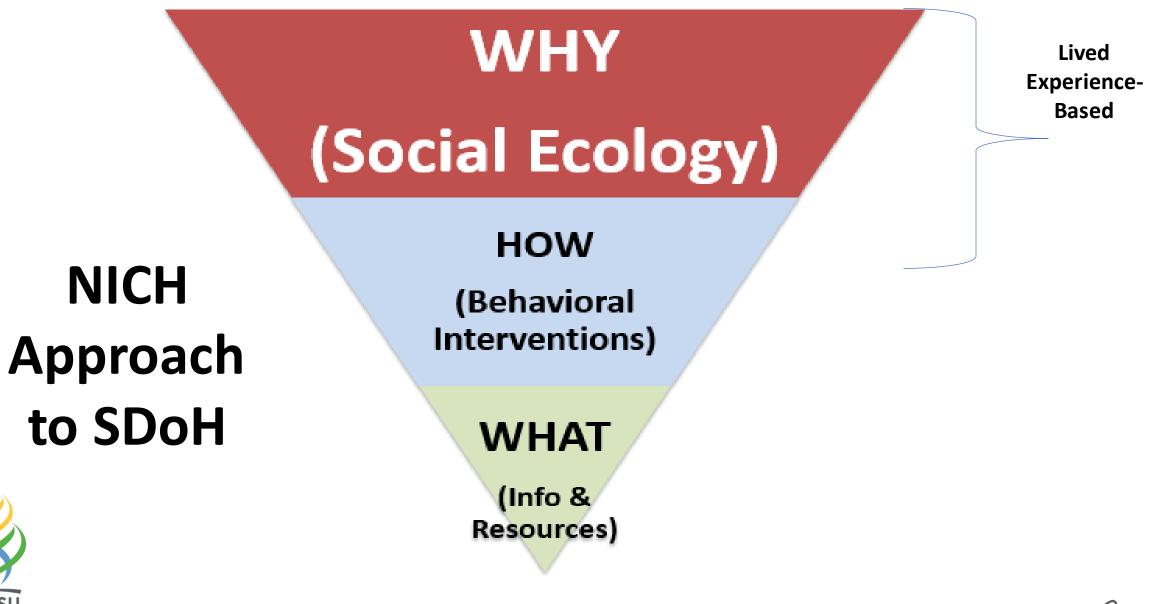
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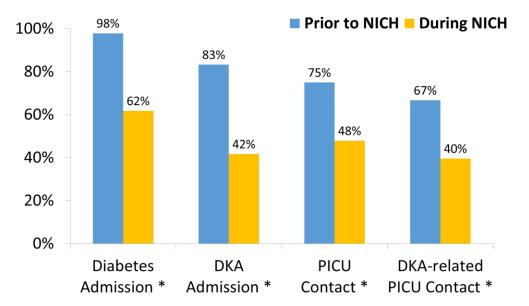
OHSU

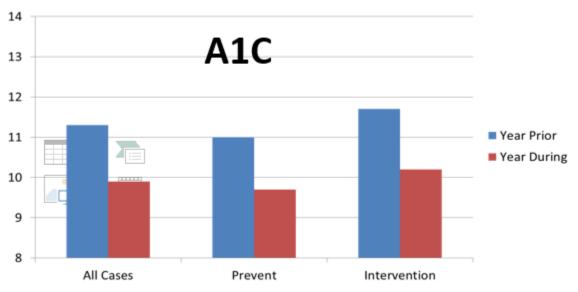


## Results

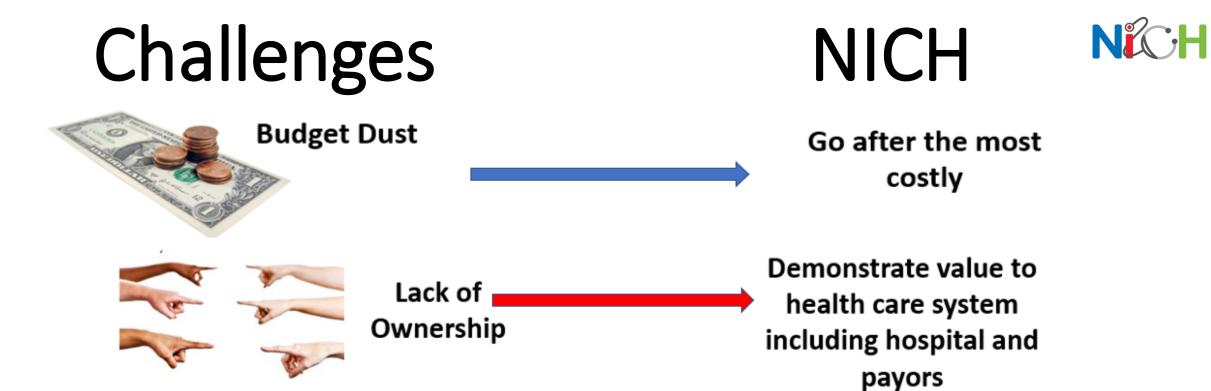
#### Percent of Youth Who Experienced Acute Events



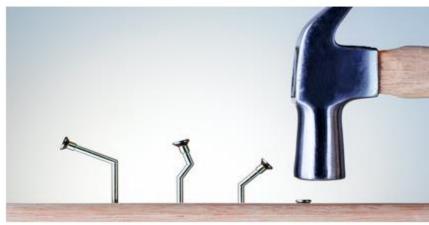






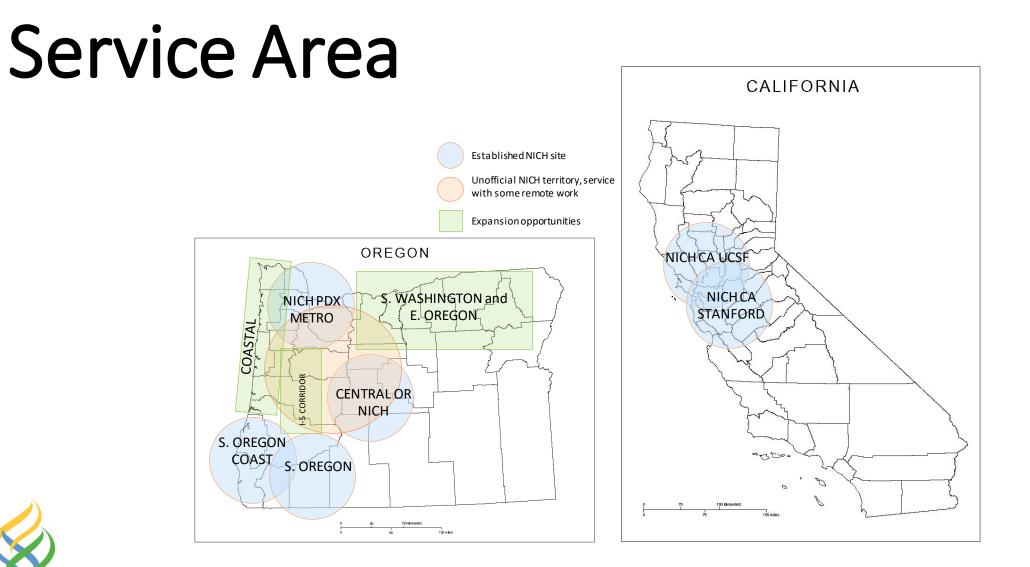


#### **Medical Centers do Medical Care**



Provides infrastructure to address social challenges









# Why aren't people falling over themselves to get NICH?





NICH

### Reduce costs

- Improve health
- Improve care
- Reduce provider burnout
- Decrease health disparities



NICH

### Reducing avoidable utilization

- Taking pressure of ED/PICU
  - Keeping patients out of ED/PICU for avoidable reasons
- Reducing LOS
  - Freeing up beds for higher acuity patients
- Decreasing no shows outpatient
- Billing Codes G codes
  - Successfully getting Medicaid to pay for service
- $\downarrow$  Physician Burnout,  $\uparrow$  Physician QOL
  - Sig costs in turnover (~ \$250k-\$800k in direct costs)
- Health Disparities and Health Equity is Hot
- Foundation Support
  - Highly appealing to donors



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- Improve health
- Improve care
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NICH

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  - Sig costs in turnover (~ \$250k-\$800k in direct costs)
- Health Disparities and Health Equity are priorities (kinda)
- Foundation Support
  - Highly appealing to donors

OHSU



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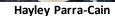
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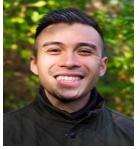


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Ingrid Gomez

Nefthaly Cisneros Joseph Jackson





Matthew Heywood (Lane County)

Aurora Silva-Ramirez Michel Cota

(Marion/Polk Counties) (Coos/Curry Counties)

#### **NICH Operations**







## Thank You.



### Novel Interventions in Children's Healthcare

